Annual Select[®] 2014

G-7 HOLDINGS Inc.

1-6, Yasakadai 3-chome, Suma-ku, Kobe-shi, Hyogo

(Securities Code: 7508)

+81-78-797-7700

Corporate Profile

The G-7 Group has achieved strong and steady growth of its Store Franchising Business, which initially centered on franchise stores under the worldwide AUTOBACS brand of auto parts and accessories, and then made rapid progress with the development of Business Supermarkets.

Today, the G-7 Group operates 66 AUTOBACS stores in and outside Japan and 106 Business Supermarkets, making it the largest affiliated franchisee for both chains.

The G-7 Group has expanded to a wide range of businesses including the AUTOBACS/Car related Business, the Business Supermarket/Quality Food Business, the Motorcycle Parts and Accessories Business, the Agricultural Business, and Overseas Business.

In order to be a company that is worthy of the continued support of customers and shareholders, we will remain aggressive about entering new markets as we endeavor to sustain growth over the long term.

The G-7 Group has been opening new stores when the timing is right and engaging in M&A opportunities, premised on the aim of achieving our targets of ¥100 billion net sales and ¥4 billion operating income by the fiscal year ending March 31, 2016, our 40th year in business. Going forward, we will continue to take on challenges geared toward attaining further growth, through initiatives that include expanding sales channels by making the most of Group synergies and ramping up store openings in Southeast Asia.



Autobacks Malaysia first store

Business Supermarket Shin-tatsuno

I. Summary of Selected Financial Data (Consolidated)

	35 th term Fiscal year ended March 31, 2010	36 th term Fiscal year ended March 31, 2011	37 th term Fiscal year ended March 31, 2012	38 th term Fiscal year ended March 31, 2013	Fiscal y	term ear ended 31, 2014
Net sales	Water 51, 2010	March 51, 2011	March 51, 2012	March 51, 2015	Waren	51, 2014
(Millions of yen) (Thousands of U.S. dollars)	¥67,078	¥71,457	¥76,130	¥82,623	¥88,178	\$881,780
Ordinary income (Millions of yen) (Thousands of U.S. dollars)	2,247	2,591	2,250	2,933	3,139	31,390
Net income (Millions of yen) (Thousands of U.S. dollars)	871	701	722	1,345	1,541	15,410
Comprehensive income (Millions of yen) (Thousands of U.S. dollars)	_	702	736	1,312	1,499	14,990
Net assets (Millions of yen) (Thousands of U.S. dollars)	8,648	8,936	9,502	10,558	11,599	115,990
Total assets (Millions of yen) (Thousands of U.S. dollars)	25,987	27,696	28,455	30,401	32,057	320,570
Net assets per share (Yen) (U.S. dollars)	695.13	734.25	780.73	867.54	953.05	9.5305
Net income per share (Yen) (U.S. dollars)	66.47	56.94	59.38	110.51	126.66	1.2660
Diluted net income per share (Yen) (U.S. dollars)	-	-	-	_	-	-
Equity ratio (%)	33.3	32.3	33.4	34.7	36.2	
Return on equity (ROE) (%)	10.25	7.98	7.84	13.41	13.92	
Price earnings ratio (PER) (Times)	9.48	7.71	7.12	5.27	5.96	
Net cash provided by (used in) operating activities (Millions of yen) (Thousands of U.S. dollars)	4,062	2,914	1,914	3,626	3,546	35,460
Net cash provided by (used in) investing activities (Millions of yen) (Thousands of U.S. dollars)	(745)	(1,888)	(3,103)	(1,722)	(2,096)	(20,960
(Thousands of C.S. donars) Net cash provided by (used in) financing activities (Millions of yen) (Thousands of U.S. dollars)	(1,269)	(818)	235	(692)	(619)	(6,190
Cash and cash equivalents at end of period (Millions of yen) (Thousands of U.S. dollars)	¥5,806	¥6,021	¥5,072	¥6,299	¥7,183	\$71,830
Number of employees [Separately, average number of temporary employees] (Persons)	1,140 [1,702]	1,190 [1,813]	1,238 [2,220]	1,371 [2,422]	1,406 [2,455]	

Notes: 1. U.S. dollar amounts are the yen equivalent, calculated for convenience only, at a rate of \$100.00 = U.S. \$1.

2. Net sales do not include consumption taxes.

3. Diluted net income per share is not provided since there are no potential shares.

II. Consolidated Financial Statements

(1) Consolidated Balance Sheets

	(Million	s of yen)	(Thousands of U.S. dollars)*
	As of March 31, 2013	As of March 31, 2014	As of March 31, 2014
Assets			
Current assets			
Cash and deposits	6,299	7,183	71,830
Notes and accounts receivable - trade	1,844	2,084	20,840
Merchandise and finished goods	4,450	4,492	44,920
Deferred tax assets	341	430	4,300
Other	823	902	9,020
Allowance for doubtful accounts	(7)	(4)	(40)
Total current assets	13,751	15,089	150,890
Non-current assets			
Property, plant and equipment			
Buildings and structures	14,770	15,625	156,250
Accumulated depreciation	(8,317)	(9,002)	(90,020)
Buildings and structures, net	6,452	6,623	66,230
Machinery, equipment and vehicles	982	1,137	11,370
Accumulated depreciation	(609)	(690)	(6,900)
Machinery, equipment and vehicles, net	373	447	4,470
Land	3,934	3,979	39,790
Construction in progress	42	57	570
Other	2,715	2,951	29,510
Accumulated depreciation	(1,839)	(2,090)	(20,900)
Other, net	875	861	8,610
Total property, plant and equipment	11,678	11,969	119,690
Intangible assets	11,070	11,505	119,090
Goodwill	291	197	1,970
Other	266	216	2,160
Total intangible assets	558	414	4,140
Investments and other assets		414	4,140
Investments and other assets	94	93	930
Lease and guarantee deposits	3,332	3,416	34,160
Deferred tax assets	725	766	7,660
Other	262	326	3,260
Allowance for doubtful accounts	(1)	(18)	(180)
Total investments and other assets	4,414	4,584	45,840
Total non-current assets	16,650	16,968	169,680
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Total assets	30,401	32,057	320,570

	(Million	s of yen)	(Thousands of U.S. dollars)*
	As of March 31, 2013	As of March 31, 2014	As of March 31, 2014
Liabilities		-	-
Current liabilities			
Accounts payable - trade	4,097	4,483	44,830
Short-term loans payable	4,800	6,500	65,000
Income taxes payable	732	839	8,390
Provision for bonuses	468	596	5,960
Provision for point card certificates	135	200	2,000
Other	3,002	3,024	30,240
Total current liabilities	13,236	15,645	156,450
Non-current liabilities			
Long-term loans payable	4,000	2,200	22,000
Deferred tax liabilities for land revaluation	49	49	490
Provision for retirement benefits	523	_	-
Provision for directors' retirement benefits	638	654	6,540
Asset retirement obligations	634	677	6,770
Net defined benefit liability	_	567	5,670
Other	761	663	6,630
Total non-current liabilities	6,606	4,812	48,120
Total liabilities	19,842	20,458	204,580
Net assets			
Shareholders' equity			
Capital stock	1,785	1,785	17,850
Capital surplus	2,717	2,717	27,170
Retained earnings	7,208	8,287	82,870
Treasury shares	(612)	(612)	(6,120)
Total shareholders' equity	11,099	12,178	121,780
Accumulated other comprehensive income	,***	,	,,
Valuation difference on available-for-sale securities	4	6	60
Revaluation reserve for land	(529)	(529)	(5,290)
Foreign currency translation adjustment	(15)	(52)	(590)
Remeasurements of defined benefit plans	(15)	4	40
Total accumulated other comprehensive income	(540)	(578)	(5,780)
Total net assets	10,558	11,599	115,990
Total liabilities and net assets	30,401	32,057	320,570

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

	(Million	s of yen)	(Thousands of U.S. dollars)*
	Fiscal year ended March 31, 2013	Fiscal year ended March 31, 2014	Fiscal year ender March 31, 2014
Net sales	82,623	88,178	881,780
Cost of sales	60,338	64,487	644,870
Gross profit	22,285	23,691	236,910
Selling, general and administrative expenses	19,662	20,790	207,900
Operating income	2,622	2,900	29,000
Non-operating income			
Interest income	1	1	10
Dividend income	0	0	0
Commission fee	190	187	1,870
Co-sponsor fee	45	114	1,140
Foreign exchange gains	74	6	60
Other	112	63	630
Total non-operating income	425	374	3,740
Non-operating expenses			
Interest expenses	50	48	480
Loss on disposal of non-current assets	33	51	510
Other	30	36	360
Total non-operating expenses	114	136	1,360
Ordinary income	2,933	3,139	31,390
Extraordinary income		•	
Gain on sales of non-current assets	16	-	-
Gain on bargain purchase	25	_	-
Total extraordinary income	41	_	_
Extraordinary losses			
Loss on closing of stores	52	_	_
Loss on business withdrawal	_	52	520
Loss on valuation of investment securities	8	5	50
Provision of allowance for doubtful accounts	_	17	170
Impairment loss	272	147	1,470
Total extraordinary losses	333	221	2,210
Income before income taxes and minority interests	2,640	2,917	29,170
Income taxes - current	1,311	1,510	15,100
Income taxes - deferred	(15)	(134)	(1,340)
Total income taxes	1,295	1,376	13,760
Income before minority interests	1,345	1,541	15,410
Net income	1,345	1,541	15,410

(Consolidated Statements of Income)

(Consolidated Statements of Comprehensive Income)

	(Million	(Thousands of U.S. dollars)*	
	Fiscal year ended March 31, 2013	Fiscal year ended March 31, 2014	Fiscal year ended March 31, 2014
Income before minority interests	1,345	1,541	15,410
Other comprehensive income			
Valuation difference on available-for-sale securities	4	2	20
Foreign currency translation adjustment	(37)	(44)	(440)
Total other comprehensive income	(32)	(42)	(420)
Comprehensive income	1,312	1,499	14,990
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	1,312	1,499	14,990
Comprehensive income attributable to minority interests	-	-	_

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2013

					(Millions of yen)		
		Shareholders' equity					
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	1,785	2,717	6,119	(612)	10,010		
Changes of items during period							
Dividends of surplus			(255)		(255)		
Net income			1,345		1,345		
Purchase of treasury shares				(0)	(0)		
Net changes of items other than shareholders' equity							
Total changes of items during period	-	-	1,089	(0)	1,089		
Balance at end of current period	1,785	2,717	7,208	(612)	11,099		

	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income	Total net assets
Balance at beginning of current period	(0)	(529)	22	(507)	9,502
Changes of items during period					
Dividends of surplus					(255)
Net income					1,345
Purchase of treasury shares					(0)
Net changes of items other than shareholders' equity	4	_	(37)	(32)	(32)
Total changes of items during period	4	_	(37)	(32)	1,056
Balance at end of current period	4	(529)	(15)	(540)	10,558

Fiscal year ended March 31, 2014

					(Millions of yen)		
		Shareholders' equity					
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	1,785	2,717	7,208	(612)	11,099		
Cumulative effects of changes in accounting policies			(0)		(0)		
Restated balance	1,785	2,717	7,208	(612)	11,099		
Changes of items during period							
Dividends of surplus			(462)		(462)		
Net income			1,541		1,541		
Purchase of treasury shares				(0)	(0)		
Net changes of items other than shareholders' equity							
Total changes of items during period	-	_	1,079	(0)	1,079		
Balance at end of current period	1,785	2,717	8,287	(612)	12,178		

	Accumulated other comprehensive income					
	Valuation difference on available-for-s ale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of current period	4	(529)	(15)	_	(540)	10,558
Cumulative effects of changes in accounting policies						(0)
Restated balance	4	(529)	(15)	_	(540)	10,558
Changes of items during period						
Dividends of surplus					-	(462)
Net income					-	1,541
Purchase of treasury shares					_	(0)
Net changes of items other than shareholders' equity	2	_	(44)	4	(37)	(37)
Total changes of items during period	2	-	(44)	4	(37)	1,041
Balance at end of current period	6	(529)	(59)	4	(578)	11,599

Fiscal year ended March 31, 2014

(Thousands of U.S. dollars)*

		Shareholders' equity					
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	17,850	27,170	72,080	(6,120)	110,990		
Cumulative effects of changes in accounting policies			(0)		(0)		
Restated balance	17,850	27,170	72,080	(6,120)	110,990		
Changes of items during period							
Dividends of surplus			(4,620)		(4,620)		
Net income			15,410		15,410		
Purchase of treasury shares				(0)	(0)		
Net changes of items other than shareholders' equity							
Total changes of items during period	_	-	10,790	(0)	10,790		
Balance at end of current period	17,850	27,170	82,870	(6,120)	121,780		

	Accumulated other comprehensive income					
	Valuation difference on available-for-s ale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of current period	40	(5,290)	(150)	_	(5,400)	105,580
Cumulative effects of changes in accounting policies						(0)
Restated balance	40	(5,290)	(150)	_	(5,400)	105,580
Changes of items during period						
Dividends of surplus					-	(4,620)
Net income					-	15,410
Purchase of treasury shares					-	(0)
Net changes of items other than shareholders' equity	20	_	(440)	40	(370)	(370)
Total changes of items during period	20	-	(440)	40	(370)	10,410
Balance at end of current period	60	(5,290)	(590)	40	(5,780)	115,990

(4) Consolidated Statements of Cash Flows

	(Million	s of yen)	(Thousands of U.S. dollars)*
	Fiscal year ended March 31, 2013	Fiscal year ended March 31, 2014	Fiscal year ended March 31, 2014
Cash flows from operating activities			
Income before income taxes and minority interests	2,640	2,917	29,170
Depreciation	1,470	1,409	14,090
Amortization of goodwill	138	93	930
Gain on bargain purchase	(25)	-	-
Impairment loss	272	147	1,470
Increase (decrease) in allowance for doubtful accounts	(2)	14	140
Increase (decrease) in provision for retirement benefits	50	_	_
Increase (decrease) in provision for directors' retirement benefits	29	16	160
Loss on withdrawal from business	_	52	520
Increase (decrease) in provision for bonuses	32	127	1,270
Increase (decrease) in provision for directors' bonuses	42	_	-
Increase (decrease) in provision for point card certificates	9	65	650
Increase (decrease)in net defined benefit liability	_	51	510
Interest and dividend income	(1)	(2)	(20)
Interest expenses	50	48	480
Loss on retirement of property, plant and equipment	63	61	610
Loss (gain) on valuation of investment securities	8	5	50
Loss (gain) on sales of non-current assets	(16)	_	-
Decrease (increase) in guarantee deposits	(31)	(49)	(490)
Foreign exchange losses (gains)	(74)	(6)	(60)
Decrease (increase) in notes and accounts receivable - trade	(100)	(239)	(2,390)
Decrease (increase) in inventories	(430)	(40)	(400)
Decrease (increase) in other assets	(13)	(83)	(830)
Increase (decrease) in notes and accounts payable - trade	402	386	3,860
Increase (decrease) in accrued consumption taxes	94	20	200
Increase (decrease) in other liabilities	78	78	780
Other, net	33	(73)	(730)
Subtotal	4,723	5,001	50,010
Interest and dividend income received	1	2	20
Interest expenses paid	(51)	(49)	(490)
Income taxes paid	(1,047)	(1,407)	(14,070)
Net cash provided by (used in) operating activities	3,626	3,546	35,460

	(Millions of yen)		(Thousands of U.S. dollars)*
	Fiscal year ended March 31, 2013	Fiscal year ended March 31, 2014	Fiscal year ended March 31, 2014
Cash flows from investing activities			
Purchase of shares of subsidiaries	(16)	(26)	(260)
Purchase of property, plant and equipment	(1,548)	(1,867)	(18,670)
Proceeds from sales of property, plant and equipment	82	_	_
Purchase of investment securities	(44)	(15)	(150)
Proceeds from sales of investment securities	_	36	360
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	7	_	-
Payments of loans receivable	(25)	(100)	(1,000)
Payments for lease and guarantee deposits	(201)	(136)	(1,360)
Proceeds from collection of lease and guarantee deposits	83	38	380
Proceeds from guarantee deposits received	12	40	400
Other payments	(71)	(65)	(650)
Net cash provided by (used in) investing activities	(1,722)	(2,096)	(20,960)
Cash flows from financing activities			
Net increase (decrease) in short-term loans payable	(1,770)	_	_
Proceeds from long-term loans payable	1,500	1,000	10,000
Repayments of long-term loans payable	(107)	(1,100)	(11,000)
Purchase of treasury shares	(0)	(0)	(0)
Cash dividends paid	(256)	(460)	(4,600)
Other payments	(58)	(59)	(590)
Net cash provided by (used in) financing activities	(692)	(619)	(6,190)
Effect of exchange rate change on cash and cash equivalents	15	54	540
Net increase (decrease) in cash and cash equivalents	1,226	884	8,840
Cash and cash equivalents at beginning of period	5,072	6,299	62,990
Cash and cash equivalents at end of period	6,299	7,183	71,830

III. Corporate Data

Basic Information (as of March 31, 2014)

Trade name: Established: Listed market:

Listed: Business year: Paid-in capital: Number of employees: Head office: Telephone: Group companies: G-7 HOLDINGS Inc. June 18, 1976 The first Section of Tokyo Stock Exchange (Securities Code: 7508) August 22, 1996 From April 1 to March 31 of the following year 1,785 million yen 1,406 (Consolidated) 1-6, Yasakadai 3-chome, Suma-ku, Kobe-shi, Hyogo +81-78-797-7700 G-7 AUTO SERVICE CO., LTD. G-7 SUPER MART CO., LTD. G-7 DEVELOPMENT CO., LTD. G-7 MOTORS CO., LTD. G-7 FOOD SYSTEM CO., LTD. G-7 AGRI JAPAN CO., LTD. G7 INTERNATIONAL PTE. LTD. G7 RETAIL MALAYSIA SDN. BHD. G7 VIET NAM CO., LTD. G7 AGRI VIET NAM CO., LTD. CM G-7 AGRI MYANMAR CO., LTD. PT. G7SERVICE. INDONESIA SEVEN FORTUNE GROUP LTD. (HONG KONG) SEVEN FORTUNE (SHANGHAI) SUPERMARKET CO., LTD. SEVEN FORTUNE CO., LTD. (TAIWAN)

Directors and Corporate Auditors (as of June 27, 2014)

Tatsumi Kaneda	
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shi	
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* Outside Director ** Outside Corporate Auditor

Note: The Company designated Mr. Hiroyoshi Kobayashi, Mr. Mitsuru Sakamoto, Mr. Teiji Joko, and Mr. Hiroki Nishii as Independent Directors/Auditors stipulated by Tokyo Stock Exchange and reported them to the Exchange.

Stock Status (as of March 31, 2014)

Total number of shares authorized: Total number of shares issued: Number of shareholders: Major shareholders (Top 10) 52,000,000 shares 13,336,400 shares 6,047

Shareholder name	Number of shares held (Thousands)	Share-holding ratio (%)	
Mamoru Kinoshita	1,830	15.04	
Norio Kinoshita	1,829	15.03	
Kinoshita Family Service	1,154	9.48	
Chinami Seki	1,129	9.27	
Yoko Kinoshita	826	6.78	
Autobacs Seven Co., Ltd.	337	2.77	
Japan Trustee Services Bank, Ltd. (Trust Account)	214	1.76	
The Master Trust Bank of Japan, Ltd. (Trust account)	206	1.69	
ESOP of G-7 HOLDINGS Inc.	110	0.90	
Takamichi Tsukamoto	101	0.83	

Notes:

1. G-7 HOLDINGS Inc. holds treasury stock of 1,165,488 shares, which are not included in the above table.

2. Shares less than 1,000 are rounded down.

3. Share-holding ratio was calculated excluding treasury stock.

4. Figures for share-holding ratio are rounded down to the nearest second decimal place.

^{*} Annual Select is an English-language disclosure format developed by ZAIHON, INC. to increase the level of convenience of investors outside Japan based on Japanese-language statutory disclosure material, timely disclosure material prescribed by securities exchanges and voluntarily disclosed IR material. Annual Select is a registered trademark of ZAIHON, INC. Reproduction or copying without prior permission is prohibited.
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^{*} While every best effort has been made to provide a translation meeting the quality standards required of professionals, the Company does not guarantee it is 100% accurate. Therefore, please verify the original Japanese text for any final judgments made based on this information.